March 5, 1982

TO:

County Council____

FROM:

David Jay Franke 1, Legislative Counsel

SUBJECT:

Bill 71-81, "Collective Bargaining/Police Officers

A second worksession on Bill 71-81 has been scheduled for Monday, March 8, 1982 at 1:00 p.m.

Attached is draft 3 of Bill 71-81 which incorporates, as technical amendments, those amendments presented at the last worksession which are agreeable to the Executive staff. A list of these technical amendments is also attached.

In addition to Council's consideration of issues presented in the February 3, 1982 worksession packet, the following substantive amendments are presented for your consideration:

Page 17, line 26, strike "paid by the County" and insert in lieu thereof "borne 50% by the County and 50% borne equally by the employee organization(s) whose name(s) appear on the ballots".

Purpose: This conforms with a similar provision under the County's Meet and Confer Law found at Section 33-68 of the County Code.

2. Page 23, line 1, replace "shall" with "may";
line 1, strike "by a majority of four (4) votes";
line 4, replace "shall" with "may".

Purpose: To make it discretionary, rather than mandatory for the Council to indicate its intentions with respect to a proposed collective bargaining agreement. A future Council cannot be bound by a previous Council. Elimination of the requirement for a 4-vote majority would accommodate situations where fewer than 7 Councilmembers are present.

5. Page 31, line 18, strike "or the evidence of".

Purpose: While the constitutional right of freedom of speech should be protected, there is no reason to prohibit the introduction of expressions as evidence of prohibited practices.

Councilmembers are asked to bring their packets, dated February 3, 1981, from the previous worksession.

DJF/sgh

Dhowgard changes to 333-50

(3) 1.25, line 22 correct grelly of personal

(3) 1.25, line 2 stick langer

(5) 1.25, line 6

(5) 1.27 line 8

(6).1.27 new longuage

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P114/2

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Pill no. 71-81

Praft no. & Pate: 3 - 3/5/82

Introduced: 11/3/81

Expiration Pate\$/3/83

Enacted:

COUNTY COUNCIL

FOR MONTCOMERY COUNTY, MARYLAND

Nov. Legislative Session 1981

Py: Council President at the request of the County Executive

AN ACT to amend Chapter 33, title "Personnel" of the Montgomery County Code 1972, as amended, by amending Subsection 33-63(c) of Section 33-63, title "Definitions", of Article IV, title "Employer - Employee Relations" to provide that police department employees who are represented by a certified employee organization pursuant to Article V of this Chapter shall not be considered an employee under Article IV of this Chapter; by amending Section 33-74, title "Cost of Living Adjustment" to provide that this section shall not apply to an employee of the police department who is represented by a certified employee organization pursuant to Article V of this Charter; and by adding a new Article V, title "Folice Labor Relations", Sections 33-75 through 33-85, to provide for a policy statement, definitions to be used in the Article, creation of a permanent umpire in order to administer and implement certain provisions of the Article, certain employee rights, the selection, certification, and decertification procedures, subjects

- 1 -

(4)

which would be appropriate for collective bargaining, subjects which would not be appropriate for collective bargaining, impasse procedures, prohibited employer and employee practices, certain provisions concerning strikes and lockouts, use of official time of employees, and the effect of prior enactments.

Be It Enacted by the County Council for Montgomery County, Maryland that -



Sec. 1. Subsection 33-63(c) of Section 33-63, title 1 "Definitions" of Article IV, title "Employer-Employee Relations" 2 of Chapter 33, title "Personnel", of the Montgomery County Code 3 1972, as amended, is hereby amended, to read as follows: Sec. 33-63. Definitions. (c) Employee. Any county merit system employee working 7 on a continuous full-time, career or part-time, career basis, eligible to be included in a unit of recognition except for the 9 following: 10 (1) Confidential aides to | lected officials; 11 (2) All non-merit system employees; 12 (3) All heads of principal departments, offices 13 and agencies; 14 (4) Deputy or assistant department heads; 15 (5) Employees providing direct staff or administra-16 tive support to the director of the department, 17 or deputy or assistant directors within the 18 director's immediate office; 19 (6) Fmployees who report directly to or whose 20 immediate supervisor is the county executive, 21 county council, county council members or 22 the chief administrative officer and the 23 principal aides to the foregoing: 24 (7) Employees of the office of the county attorney; 25 (8) Employees of the office of budget and research; 26 (9) Employees of the office of employee relations; 27 (10) Employees of the personnel office; 28 (11) Employees of the personnel board; 29 (12) Heads of the following constituent offices, 30

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divisions and sections in the department of

transportation existing at the time of



enactment of this bill and positions carrying
a similar degree of personnel management
responsibilities in other departments and
offices as determined by the chief administrative
officer:

Prirector's office, office of the right-ofway acquisition, office of administrative
services, office of transportation planning,
division of transportation engineering, sub-

way acquisition, office of administrative services, office of transportation planning, division of transportation engineering, subdivision development section, design section, construction section, division of traffic engineering, traffic planning and survey section, traffic operations section, division of operations, TESS Minibus, highway maintenance section, equipment section and division of parking lot districts.

in Section 33-76 of this Chapter, who is represented by a certified employee organization pursuant to the provisions of Article V, title "Police Labor Relations" of this Chapter.

Sec. 2. Section 33-74, title "Cost of Living Adjustment", of Article IV, title "Employer - Employee Relations", of Chapter 33, title "Personnel" of the Montgomery County Code 1072, as amended, is hereby amended, by adding a new Subsection (c), to read as follows:

Sec. 33-74. Cost of living adjustment.

(a) The county executive shall provide as a part of the annual recommended operating budget for the county government sufficient funds to implement the cost of living adjustment required by this section. The council shall accord one of the highest priorities to the full funding of the cost of living



adjustment, shall fund fully the seventy-five percent of Consumer Price Index cost of living adjustment unless reasons are given for not doing so, and shall make a finding in the budget resolution as to the extent to which full funding is achieved. Unless otherwise provided in the approved budget resolution which includes a finding that implementation of the full amount of the adjustment would necessitate substantial lay-offs of personnel or result in other widespread hardship to county government employees, the chief administrative officer shall adjust the uniform salary plan for all classified employees of the county government beginning the first pay period on or after July 1 of each year by an amount not less than seventy-five percent of the change in the Consumer Price Index for all urban consumers in the Washington, P.C. area, although pay grades one through four of the uniform salary plan to which minimum wage and certain seasonal employees are assigned will be adjusted by changes in the minimum wage rates and salary surveys to determine the competitiveness of such salaries. The percentage change shall be based on the latest published index for the calendar year preceding the fiscal year in which the adjustment is to be paid.

The chief administrative officer may adjust the uniform salary plan in excess of the base percentage of seventy-five percent, provided funds are available and approved by the county council for such purpose.

- (b) Notwithstanding the provisions in (a) above, for FY-82 only the following salary controls shall apply:
 - Salary maxima of grades 5 through 31 will be adjusted by the full cost-of-living granted by the County Council.
 - 2. The salary maximum for grade 40 shall be \$70,000.00.



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1		3.	The salary maxima for grades 32 through $39~\mathrm{shall}$
2			be adjusted by the Chief Administrative Officer
3			so that the dollar difference between the
4			salary maxima of grades 31 through 40 is the \sim
5			same.
6	-	٠	The salary for each merit employee in grades 5-31
7			will be adjusted by the full cost-of-living
8	•		granted by the County Council to the extent that $\boldsymbol{\cdot}$
9			such salary adjustment does not exceed the maximum
10			of the employee's grade.
11		5.	The salaries for merit employees in grades 32
12			through 39 will be adjusted by the full cost-of-
13			living granted by the County Council only to the
14			extent that such salary adjustment does not exceed
15			the maximum of the employee's grade.

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- 6. The cost-of-living adjustment to the salaries of non-merit employees shall be determined by the County Executive but shall not exceed the costof-living granted merit employees.
- 7. No employee's salary is to be reduced below its level as of June 30, 1981 as a result of implementation of the provisions contained in paragraphs 1- 6 above.
- (c) The provisions of this section shall not apply to an employee of the police department, as defined in Section 33-76 of this chapter, who is represented by a certified employee organization pursuant to the provisions of Article V, Title "Police Labor Relations" of this chapter.
- Sec. 3. Chapter 33, title "Personnel" of the Montgomery County Code 1972, as amended, is hereby amended by adding a new Article V, title "Police Labor Relations", Sections 33-75 through 33-85, to read as follows:



ARTICLE V. POLICE LABOR RELATIONS.

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Sec. 33-75. DECLARATION OF POLICY.

It is the public policy of this County, pursuant to Charter Section 510, enacted as a result of citizen initiative, and purpose of this Article to promote a harmonious, peaceful, and cooperative relationship between the County government and its police employees and to protect the public by assuring, at all times, the responsive, orderly, and efficient operation of the police department. Since unresolved disputes in the police service are injurious to the public and to police employees as well, adequate means should be provided for preventing such unresolved disputes and for resolving them when they occur. To that end, it is in the public interest that police employees have the opportunity to bargain collectively OVER WAGES, HOURS, AND OTHER TERMS AND CONDITIONS OF EMPLOYMENT through a representative of their choice or to refrain therefrom; and that any collective bargaining between the County government and a representative of those police employees be done in good faith with no interference with the orderly process of government and furthermore, that the-results of AGREEMENTS REACHED THROUGH collective bargaining be implemented.

It is also recognized however, that police employee organizations AND THE COUNTY COVERNMENT FACH possess substantial means by which they may initiate governmental actions regarding the wages, hours, and working conditions of employees they-represent-or-seek-to-represent. Consequently, in order to preserve the-delicate AN APPROPRIATE balance between labor and management in the police service, the Council hereby declares that collective-bargaining-may be ONCE A REPRESENTATIVE HAS BEEN voluntarily selected COLLECTIVE BARGAINING SHALL BE UTILIZED in place of, but not



in addition to existing means of initiating governmental action as to those subjects which are defined as appropriate for collective bargaining in this Article.

Sec. 33-76. DEFINITIONS.

b

When used in this Article:

"Agency Shop" means a provision in a collective bargaining agreement requiring, as a condition of continued employment, that bargaining unit employees pay a service fee not to exceed the monthly membership dues uniformly and regularly required by the employee organization of all of its members. An agency shop agreement shall not require the payment of initiation fees, an assessment, fines or any other collections or their equivalent, as a condition of continued employment.

To "bargain collectively" means to meet at reasonable times and places and to negotiate in good faith with respect to appropriate subjects as set out in subsection 33-80(a) of this Article.

"CERTIFIED REPRESENTATIVE" MEANS AN EMPLOYEE ORGANIZATION SELECTED IN ACCORDANCE WITH THE PROCEDURES OF THIS CHAPTER TO REPRESENT THE UNIT.

"Employee" means any police officer in the classification of Master Police Officer I, Master Police Officer II,
Police Officer I, Police Officer II, Police Officer III,
and Police Officer Candidate, or equivalent non-supervisory
classifications, but not those in the classification of Police
Sergeant or any equivalent or higher classification.

"Employer" means the County Executive and his designees.

"Employee Organization" means any organization which admits to membership employees and which has as a primary purpose the representation of such employees in collective bargaining, and includes any person acting as an officer, representative, or agent of said organization. SUCH ORCANIZATION SHALL NOT APMIT TO MEMBERSHIP ANY PERSON OTHER THAN LAW PREORCEMENT OFFICERS.

(3)

"Lockout" means any action taken by the employer to interrupt or prevent the continuity of work properly and usually performed by the employee for the purpose and with the intent of either coercing the employees into relinguishing rights guaranteed by this Article or of bringing economic pressure on employees for the purpose of securing the agreement of their certified representative to certain collective bargaining terms.

"Mediation" means an effort by an impartial third party confidentially to assist in resolving, through interpretation, suggestion, and advice, a dispute arising out of collective bargaining between the employer and the certified representative.

"Strike" means the A CONCERTED failure to report for duty, ox-the absence, from-one's-position,-or-the stoppage of work, or the abstinence in whole or in part from the full AND faithful, or-proper performance of the duties of employment with the employer, or deviation from normal or proper work duries or activities, where any of the preceding are done in a concerted manner for the purpose of inducing, influencing, or coercing the employer in the determination, implementation, interpretation, or administration of terms or conditions of employment or of the rights, privileges, or obligations of employment or of the status, recognition or authority of the employee or an employee organization.

"UNIT" means all employees.

(a) There is hereby created the position of Fermanent Umpire, so as to provide for the effective implementation and administration of Sections 33-79/and 33-82 of this Article concerning Selection and Certification of Employee

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Sec. 33-77. PERMANENT UMPIRE.



	,DI	SAGREEMENT OVER OBLIGATION TO BARGAIN COLLECTIVELY
1	Organization/a	nd Prohibited Practices. The Permanent Umpire
2	shall exercise	the following powers and perform the following
3	duties and fund	ctions:
4	(1)	To adopt, amend, and rescind, from time to
5		time, such rules, regulations and procedures
6		for the implementation and administration $.33-80(c)(2)$
7		of Sections 33-79/and 33-82 as are consistent
8		with this Article;
9	(2)	To request from the employer or any employee
10	•	organization, and the employer or such
11		organization may at its discretion provide,
12		such relevant assistance, service and data
13		as will enable the Permanent Umpire to
14		properly carry out his functions;
15	(3)	To hold hearings and make inquiries, to
16		administer oaths and affirmations, examine
17		/itnesses and documents, take testimony and
18		receive evidence, compel by issuance of
19		subpoenas the attendance of witnesses τ -not
20		including-elected-County-officials; and the
21	·	production of relevant documents;
22	(4)	To hold and conduct elections for $\frac{\text{unit}}{\text{conduct}}$
23		certification or decertification pursuant to
24		the provisions of this Article and to issue
25		said certification or decertification;
26	· (5)	To investigate and attempt to resolve or settle
27		as provided in this Article charges of engagine
28		in prohibited practices. However, if the
29		employer and a certified representative have
30		negotiated a valid grievance procedure the
31		Permanent Umpire must defer to that procedure



for the resolution of disputes properly submissible to the procedure absent a showing that such deferral will result or has resulted in the application of principles repugnant to this Article. Furthermore, the Permanent Umpire shall defer to state procedures in those matters which are governed by the Law Enforcement Officers Fill of Rights, Article 27, Sections 727, et seq., Annotated Code of Maryland;

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- (6) To obtain any necessary support services and make necessary expenditures in the performance of duties to the extent provided for these purposes in the annual budget of Montgomery County; and
- (7) To exercise any other powers and perform any other duties and functions as may be specified in ,33-80(c)(2) Sections 33-79/and 33-82 of this Article.
- (b) The Permanent Umpire shall be appointed by the County Executive, with the confirmation of the County Council, shall serve for a term of five (5) years and shall be eligible for reappointment PROVIDED HOWEVER THAT THE PERMANENT UMPIRE SHALL NOT BE REAPPOINTED IF DURING THE PERMOT PETWEEN 60 DAYS AND 30 DAYS PRIOR TO THE EXPIRATION OF HIS TERM THE CERTIFIED REPRESENTATIVE FILES A WRITTEN OPJECTION TO SUCH REAPPOINTMENT WITH THE COUNTY EXECUTIVE. The Permanent Umpire shall be a person with experience as a neutral in the field of labor relations and shall not be a person who, on account of vocation, employment or affiliation can be classed as a representative of the interests of the employer or any employee organization.

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(c) The Permanent Umpire shall be paid a per diem fee as set forth by contract with the County and shall be reimbursed for necessary expenses. Sec. 33-78. EMPLOYEE RIGHTS. (a) Employees shall have the right: (1) To form, join, support. contribute to, or participate in, or to refrain from forming, joining, supporting, contributing to, or participating in, any employee organization or its lawful activities; and (2) To be fairly represented by their certified representative, if any.

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- (b) The Employer shall have the duty to extend to the certified representative the exclusive right to represent the employees for the purposes of collective bargaining including the orderly processing and settlement of grievances as agreed by the parties.
- (c) A certified representative shall serve as the bargaining agent for all employees and shall have the duty to represent fairly and without discrimination all unit employees without regard to whether the employees are or are not members of the employee organization or are paying dues or other contributions to it or participating in its affairs, provided, however, that it shall not be deemed a violation of this duty for a certified representative to seek enforcement of an agency shop provision in a valid collective bargaining agreement.
- (d) The right of the certified representative to receive membership dues deductions or agency shop provisions shall be determined through negotiations, unless the authority to negotiate such provisions has been suspended

under Section 33-84. No collective bargaining agreement 1 may include a provision requiring membership in, participation in the affairs of or contributions to an employee organization other than an agency shop provision. Sec. 33-79. SELECTION, CERTIFICATION AND DECERTIFICATION PROCEPURES. THE CERTIFICATION OR DECERTIFICATION OF AN EMPLOYEE (a) Procedures for determining the cortified repre-ORMANIZATION AS THE UNIT'S REPRESENTATIVE FOR THE PURPOSE OF CULLECTIVE sentative for the unit may be initiated in accordance with

BARGAINING SHALL BE INITIATED IN ACCORDANCE WITH THE FOLLOWING PROCEDURES:

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(1) Any employee organization seeking certification as representative of the unit may/file a

this subsection as follows:

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petition stating its name, address, and its desire to be certified with the Permanent Umpire, and shall transmit forthwith a copy of such, not including the names of the supporting employees, to the employer. Said petition must contain the uncoerced signatures of thirty percent (30%) of the employees within the unit signifying their desire to be represented by the employee organization for purposes of collective bargaining. (2) Where an employee organization has been certified,

an employee within the unit may file a petition . with the Permanent Umpire and shall transmit forthwith a copy of such to the employer and the certified representative, not including the names of the supporting employee for decertification of the certified representative. The petition must contain the uncoerced signatures of at least thirty percent (30%) of the employees within the unit alleging that the employee organization

presently certified is no longer the choice of 1 the majority of the employees in the unit. (3) The employer may file a petition with the Permanent Umpire seeking an election for certification of an employee organization or, where an employee organization is so certified, to cause decertification of the representative . where the employer has reason to believe that the certified representative is not or is no 9 longer the choice of the majority of the employees 10 of the unit, and shall transmit a copy of such 11 to the employee organization seeking to obtain 12 or retain certification. 13 (4) Petitions may be filed between May 1, 1082, and 14 June 30, 1982. Thereafter, petitions may be 15 filed between September 1 and September 30, of 16 any year, but no sooner than 22 months following 17 an election held pursuant to this section. 18 (5) If a lawful collective bargaining agreement 19 of no longer than three (3) year's duration is 20 in effect, no petition shall be entertained 21 unless filed during September of the final year 22 of / saidy agreement . A PROVISION FOR AUTOMATIC 23 RENEWAL SHALL NOT PREVENT AN AGREEMENT FROM 24 BARRING A PETITION, BUT NO SUCH AUTOMATIC REPEWAL 25 SHALL BAR A PETITION IF THE RENEWAL OCCURS 26 REDURAF DURING THE THIRD YEAR OF AN ACREPHENT 27 (INCLUDING YEARS ADDED AS A RESULT OF SUCH SEPT ! 30 31 32 33 34 Bearge Drussen

(6) If, during the period of May 1, to June 30, 1982, 1 a petition is filed by the incumbent representa-2 tive of unit employees certified under the Employer/Employee Relations Article of this Chapter, and no other employee organization files a valid petition, that incumbent certified representative shall be certified without an election, provided it produces evidence, acceptable to the Permanent Umpire, of majority representation. 10 (b) If the Permanent Umpire determines that a petition is 11 12 13 14

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- properly supported and timely filed, the Permanent Umpire shall cause an election of all eligible employees to be held within a reasonable time, but no later than October 20 of that year, to determine if and by whom the employees wish to be represented, as follows:
 - (1) All elections shall be conducted under the supervision of the Permanent Umpire and shall be conducted by secret ballot at such time and place as the Permanent Umpire may direct. The Permanent Umpire may select and retain services of an agency of the State of Maryland, or similarily neutral body to assist in conducting the election.
 - (2) The election ballots shall contain, as choices to be made by the voter, the names of the petitioning or certified employee organization, the name or names of any other employee organization showing written proof at least ten (10) days before the election of at least ten percent (10%) representation of the



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the emp	oloye	e do	es no	t desi	re to	o be	repre	sent	ed
by any	of t	he n	amed	employ	ee o	rgani	izatio	n(s)	

- (3) The employer and each party to the election may be represented by observers selected in accordance with such limitations and conditions as the Permanent Umpire may prescribe.
- (4) Observers may challenge for good cause the eligibility of any person to vote in the election. Challenged ballots shall be impounded pending either agreement of the parties as to the validity of such challenge or the Permanent Umpire's decision thereon, unless the number of challenges is not determinative, in which CHALLENGED latter event the/ballot(s) shall be destroyed.
- (5) After the polls have been closed, the valid ballots cast shall be counted by the Permanent Umpire in the presence of the observers.
- (6) The Permanent Umpire immediately shall prepare and serve upon the employer and each of the parties a report certifying the results of the election. If, and only if, an employee organization has received the votes of a majority of the employees who voted, the Permanent Umpire shall certify the employee organization so elected as the exclusive agent. If no employee organization has received the votes of a majority of the employees, the Permanent Umpire shall certify no representative, No run off

OF THE EMPLOYEES DO NOT VOTE FOR MO REPRESENTA
TION, A RUN-OFF ELECTION SHALL PER CONDUCTER.

THE RUN-OFF ELECTION SHALL CONTAIN THE TWO

CHOICES WHICH RECEIVED THE LARGEST AND SECOND

LARGEST NUMBER OF VOTES IN THE OIPIGINAL PLECTOR.

(c) The aforesaid certification of results shall be final unless, within seven (7) days after service of the report and certification, the employer or any other party serves on all parties and files with the Permanent Umpire objections to the election. Objections shall be verified and shall contain a concise statement of facts constituting the grounds thereof. The Permanent Umpire shall investigate the objections and, if substantial factual issues exist, the Permanent Umpire shall hold a hearing thereon. Otherwise, the Permanent Umpire may determine the matter without hearing. The Permanent Umpire may invite, either by rule or by ad-heo-invitation, written or oral argument to assist in determination of the merits of the objections. If the Permanent Umpire finds that the election was conducted in substantial conformity with this CONFIRM THE Article, the Permanent Umpire shall/ make final that certification initially issued. If the Permanent Umpire finds that the election was not held in substantial conformity with this Article, the Permanent Umpire shall cause another election to be held pursuant to the provisions of this section.

- (d) The cost of conducting an election shall be paid by the County.
- (e) Voluntary recognition is prohibited under this Article, and no certification may be issued without an election except as provided for in subsection 33-79(a)(6).

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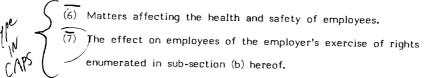
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Sec. 33-80. COLLECTIVE BARGAINING. 1 (a) Upon certification of an employee organization, 2 as provided in Section 33-79, the employer and the said 3 certified representative shall have the duty, through their designees, to bargain collectively with respect to those subjects as follows: (1) Salary and wages, provided however that salaries and wages shall be uniform for all 8 employees in the same classification. 9 (2) Pension and retirement benefits for active 10 employees. 11 (3) Employee benefits such as, but not limited 12 to, insurance, leave, holidays, and vacation 13 - AND PERSONAL PATROL VEHICLES. 14 (4) Hours and working conditions AND use of Peasonal Patrol Vehicles 15 (5) Provisions for the orderly processing and 16 settlement of grievances concerning the 17 interpretation and implementation of the 3.81 collective bargaining agreement, which may 19 AND PROVISIONS FOR include binding third party arbitration, Exclusivity of FORUS 20 -THE GRIEVANCE PROVISIONS OF ANY COLLECTIVE 21 BARCAINING AGREEMENT, NOTWITHSTANFING THE 22 PROVISIONS OF SECTION 33-12(b) OF THIS CHAPTER, 23 SHALL BE THE EXCLUSIVE MEANS OF PROCESSING 24 GRIEVANCES CONCERNING ANY SUPJECT MATTER 25 ENUMERATED IN SECTION 33-80(a) OR ANY MATTER 26 -ENUMERATED IN SECTION 33-80(b) AND (c), APOUT 27 WHICH THE PARTIES HAVE VOLUNTARILY BARGAIMED 28



THE CURRENT CONTRACT.

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DURING THE PARCAINING IMMEDIATELY PRICE TO



1	The following subjects shall not be the subjects
2	of collective bargaining:
3	-(1) Pensions OF or any other matter related to
4	retired persons WHO PAVE RETIRET:
5	(2) Recruitment, selection, appointment, testing,
6	promotion, AND position classification; er-any
7	other-rule-or-setion-of-the-employer-based
8	en-merit-principles.
9	(3) Any matter which Fisting BE IN CONFLICT WITH OR PREMATED BY
10	including, but not limited to, the Law
11	Enforcement Officers Pill of Rights, Article
12	27, Sections 727, et seg., Annotated Code of
13	Maryland:
14	(4) Any matter which would impair the richts of the
15	employer as set forth/in subsection 33-90(c).
16	(c) Employer Rights.
17	This Article and any agreement pursuant hereto shall
18	not impair the right and responsibility of the employer:
19	gudget AND (1) To determine the overall, mission of the employer
20	and any agency of County government;
21	(2) To maintain and improve the efficiency of
22	o perations;
23	(7) To determine the services to be rendered, the
24	operations to be performed and the technology
25	to be utilized; (3) ORFANIZATIONAL STRUCTURE,
26	(4), To determine the overall methods, processes,
27	means, job classifications or personnel by which
28	operations are to be conducted and to prescribe
29	and restrict the utilization of uniforms.
30	vehicles, and equipment OTHER THAN PERSONAL
31	PATROL VPHICLES AND THE LOCATION OF FACILITIES
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promotion of employees and to classify positions; (5) To direct or supervise employees; 1 suspend, discipline or discharge employees SUBJECT TO APPLICABLE LAW1 3 (7) To transfer, assign, schedule, retain, layoff, or recall employees; (8)(6)To relieve employees from duties because of lack of work or funds, or under conditions when the employer determines continued work would be inefficient or nonproductive; (9) To make and enforce rules and regulations not 10 THIS LAW OR inconsistent with a collective bargaining 11 agreement AND APPLICAPUS LAW; 12 (10) To take whatever other actions may be necessary 13 to carry out the wishes of the public not 14 otherwise specified herein or limited by a 15 collective bargaining agreement, or 16 (11)(8)To take actions to carry out the mission of 17 government in situations of emergency. 18 (9) TO TRANSFER, ASSICH AND SCHEDWLE, EMPLOYEES.

(d) Nothing-contained-in-this-Article-shall-be-construed 19 to-limit-the-discretion-of-the-employer-voluntarily-to-confer 20 with-any-or-all-of-its-employees-in-the-process-of-developing 21 policies-to-effectuate-or-implement-any-of-the-enumerated 22 rights-set-forth-in-subsection-33-86(e)--abover 23 (1) NOTWITHSTANDING ANY OTHER PROVISION OF THIS LAW, 24 THE EMPLOYER MAY VOLUNTARILY BARGAIN APOUT ANY MATTER FNUMFR-25 ATED IN SECTION 33-80(b) ANP/OR THE FFFECTS UPON IMPLOYETS OF 26 THE EMPLOYER'S EXERCISE OF ANY RIGHTS LISTED IN SECTION 33-80(c). OR BOTH 27 IN THE EVENT THE EMPLOYER DOES AGREE TO PARCAIN APOUT ANY OF THE OR EFFECTS 28 ABOVE MATTERS, AND AN AGREEMENT IS REACHED, THAT AGREEMENT SHALL 29 30 (c) Nothing contained in this Article shall be construed to limit 31 the discretion of the employer voluntarily to discuss with the representatives

of its employees any matter concerning the employer's exercise of any of

the enumerated rights set forth in sub-section 33-80(b) above, but such

matters shall not be subject to bargaining.

To hire, select and appoint and establish the standards governing

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BE INCORPORATED IN THE COLLECTIVE BARGAINING AGREFMENT. THE

MATTER OR EFFECT

EMPLOYER'S ELECTION TO BARGAIN AROUT A PROPOSAL SHALL NOT CON
STITUTE A WAIVER OF THE EMPLOYER'S RIGHT NOT TO BARGAIN ABOUT

OR EFFECT

THE SUBJECT MATTER THEREOF UPON EXPIRATION OF ANY AGREFMENT

REACHED. NOTWITHSTANDING THE EMPLOYER'S ELECTION TO BARGAIN,

ABSENT A PROPOSAL AS SET FORTH ABOVE BUCH PROPOSAL SHALL NOT

BE INCLUDED IN EITHER PARTY'S SUBMISSION OF A FINAL OFFER TO

THE IMPASSE NEUTRAL.

(2) IN THE EVENT THE EMPLOYER AND THE CERTIFIED REPRESENTATIVE DISAGREE OVER WHETHER FITHER IS OBLIGATED TO BARGAIN OVER ONE OR MORE CONTRACT PROPOSALS UNDER THIS LAW, THAT DISAGREEMENT SHALL BE SUBMITTED UPON THE PETITION OF EITHER PARTY TO THE PERMANENT UMPIRE WHO SHALL RESOLVE THE DISPUTE AS PROMPTLY AS POSSIBLE AND AFTER SUCH FYPEDITIOUS PROCEEDINGS AS THE PERMANENT UMPIRE DEEMS APPROPRIATE IN THE CIRCUMSTANCES. THE PETITION SHALL STATE THE ISSUE OR ISSUFS TO BE RESOLVED AND SHALL BE ACCOMPANIED BY A WRITTEN STATE-MENT OF THE REASONS WHY THE PETITIONING PARTY BFLIFVFS THF PROPOSAL / MATTER IS OR IS NOT BARGAINABLE. THE DECISION OF THE PERMA-NENT UMPIRE SHALL BE BINDING UPON THE PARTIFS. FAILURE TO SUBMIT A PETITION PURSUANT TO THIS SUPSECTION SHALL NOT PRE-CLUDE A PARTY FROM FILING AN UNFAIR LABOR PRACTICE CHARCE PURSUANT TO SECTION 33-82.

Collective bargaining shall commence no later than November 1, preceding the beginning of a fiscal year for which there is no contract between the employer and the certified representative and shall be concluded on January 20. The resolution of an impasse in collective bargaining shall be



completed by February 1. These time limits may be waived only by prior written consent of the parties.

Any collective bargaining agreement which contains of A collective BM640, a provision for automatic renewal or extension shall be void. A consent of both parties. No agreement shall be valid if it extends for less than one year or for more than three years. All agreements shall become effective July I and end on June 30.

become effective only after ratification of the agreement by the public employer and the CERTIFIED REPRESENTATIVE employees—in—the—bargaining—unit, except as provided in subsection 33-81(b)(7). A certified representative may provide its own rules for ratification procedures 7 but—such—rules—shall—be—consistent—with—the—certified representative—duty—of—fair—representation. —Any terms of a collective bargaining agreement which purport to restrict the rights of management and of the public as contained in subsection 33-80(c) of this Article or which concern those subjects set forth in subsection 33-80(b) shall be null and void and wholly unenforceable.

(h) A ratified agreement shall be binding on the employer and the certified representative, AMP SHALL BE REDUCED TO WRITING AND EXECUTED BY POTH PARTIES. Any term or condition thereof which requires an appropriation of funds or enactment, repeal or modification of a County law shall be timely submitted to the County Council by the employer and the employer shall make a good faith effort to have such term or condition implemented by Council action. but-the

2	MAJORITY OF FOUR (4) VOTES, ITS INTENTION TO APPROPRIATE
3	OR OTHERWISE IMPLEMENT THE AGREEMENT, OR ITS INTENTION NOT TO
4	DO SO, AND SHALL STATE ITS REASONS FOR ANY INTENT TO REJECT
5	ANY PART OR PARTS OF THE AGREEMENT. IN THE FVENT THE COUNCIL
6	INDICATES ITS INTENTION TO REJECT, IT SHALL DESIGNATE A REPRE-
7	SENTATIVE TO MEET WITH THE PARTIES AND PRESENT THE COUNCIL'S
8	VIEWS IN THEIR FURTHER NEGOTIATIONS. THIS REPRESENTATIVE
9	SHALL ALSO PARTICIPATE FULLY IN STATING THE COUNCIL'S POSITION
10	IN ANY ENSUING IMPASSE PROCEDURE. THE PARTIES SHALL THERFAFTER
11	MEET AS PROMPTLY AS POSSIBLE IN AN ATTEMPT TO NEGOTIATE AN
12	AGREEMENT ACCEPTABLE TO THE COUNCIL. FITHER OF THE PARTIES MAY
13	INITIATE THE IMPASSE PROCEDURE SET FORTH IN SECTION 33-P1.
14	THE RESULTS OF THE NEGOTIATION OR IMPASSE PROCEDURE SHALL PF
15	SUBMITTED TO THE COUNCIL ON OR BEFORE MAY 10. ANY agreement
16	shall provide either for automatic reduction or elimination
17	of such conditional WAGE AND/OR benefits ADJUSTMFNTS if the
18	Council fails to take such action or if funds are not appro-
19	priated or if a lesser amount is appropriated.
20	Sec. 33-81. IMPASSE PROCEDURE.
21	(a) Prior to November 10 of any year in which the
22	employer and a certified representative bargain collectively,
23	they shall choose an Impasse Neutral either by agreement or
24	through the processes of the American Arbitration Association.
25	The Impasse Neutral shall be required to be available during
26	the period from January 20 to February 1. Fees and expenses $^{ m OF}$ The
IMPASSE NEU 27	Time and the certified
28	representative.
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ON OR BEFORE APRIL 25, THE COUNTY COUNCIL SHALL IMPICATE BY A

1	(b) (1)	During the course of collective bargaining
2		either party may declare an impasse and
3		request the services of the Impasse Neutral
4		If the parties have not reached agreement
5		by January 20, an impasse shall be deemed to
6		exist.
7	(2)	Whenever an impasse has been reached, the

- (2) Whenever an impasse has been reached, the dispute shall be submitted to the Impasse Neutral. The Impasse Neutral shall attempt mediation by bringing the parties together voluntarily under such favorable auspices as will tend to effectuate the settlement of the dispute.
- (3) If the Impasse Neutral, in the Impasse Neutral's sole discretion, finds that the parties are at a bona fide impasse, the Impasse Neutral shall require each party to submit a final offer which shall consist either of a complete draft of a proposed collective bargaining agreement or a complete package proposal, as the Impasse Neutral shall choose. If only complete package proposals are required the Impasse Neutral shall require the parties to jointly submit a memorandum of all items previously agreed upon.
- discretion, require the parties to submit evidence or make oral or written argument in support of their proposals. The Impasse Neutral may hold a hearing for this purpose at a time,



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Weutral.	Said	hearing	shall	not	be	open	to
he public	· .						

- (5) On February 1 or prior thereto, the Impasse Neutral shall select, as a whole, the most reasonable, in the Impasse Neutral's judgment, of the final offers submitted by the parties. The Impasse Neutral may take into account only the following factors:
 - a. Past collective bargaining contracts
 between the parties including the past
 bargaining history that led to such
 contracts, or the pre-collective
 bargaining history of employee wages, hours,
 benefits, and working conditions.
 - b. Comparison of wages, hours, benefits, and conditions of employment of similar employees of other public employers IN THE WASHINGTON METROPOLITAN ARFA AND in Maryland.
 - c. Comparison of wages, hours, benefits, and conditions of employment of other employees of Montgomery County.
 - d. Wages, benefits, hours, and other working conditions of similar employees of private employers in Montgomery County.
 - e. The interest and welfare of the public.
 - f. The ability of the employer to finance economic adjustments and the effect of the adjustments upon the normal standard of public services by the employer.



1	(6)	The Impasse Neutral shall not compromise or
2		alter the final offer that he selects.
3		Selection of an offer shall be based on the
4		contents of that offer. No consideration shall
5		be given to, nor shall any evidence or argument
6		be received concerning the history of collective
7		bargaining in this immediate dispute, including
8		offers of settlement not contained in the offers
9		submitted to the Impasse Neutrol. However,
10		the Impasse Neutral shall consider all previously
11		agreed upon items integrated with the specific
12		disputed items to determine the single most
13		reasonable offer.
14	(7)	The offer selected by the Impasse Meutral,
15		integrated with the previous agreed upon items,
16		shall be deemed to represent the final agreement
17		between the employer and the certified repre-
18		sentative, without the necessity of ratification
19		by the parties, and shall have the force and
20		effect of a contract voluntarily entered into
21	•	and ratified as set forth in subsection 33-80(h).
22		above. The parties shall execute such agreement.
23	Sec. 33	-82. PROHIBITED PRACTICES.
24	(a) The	e employer or its agents or representatives
25	are prohibited	from:
26	(1)	Interfering with, restraining, or coercing
27		employees in the exercise of any rights granted
28		to them under the provisions of this Article7
29		provided-that-the-discussion-of-any-matter,
30		argumenty-er-opiniony-or-the-dissemination
31		thereof,-whether-orally,-in-writing-or-otherwise
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1		shall_not_constitute-ex-be-evidence-of
2		prohibited-practice-under-any-of-the-provisions
3		of-this-Article-mor-be-grounds-for-invalidating
4		any-election-conducted-under-this-Article;-if
5		such-discussion-or-dissemination-contains-no
6		threat-of-reprisel-or-promise-of-benefit;
7	(2)	Dominating or interfering with the formation or
8		administration of any employee organization, or
9		contributing financial or other support to it,
10		pursuant to contract or otherwise; provided that
11		the employer and a certified representative may
12		agree to and apply a membership dues deduction
13	•	provision AS PROVIDED HERFIN AND TO REASONABLE
14		USE OF COUNTY FACILITIES FOR COMMUNICATING WITH
15		EMPLOYEES;
16	(3)	Encouraging or discouraging membership in any
17	Med "	employee organization by discrimination in
18	requested by Driveres -	regard to hiring, tenure, wages, hours
19	- CHARLY -	or conditions of employment PROVIDED, THAT
20	(4)	Discharging or discriminating against a public
21		employee because he has filed charges given
22		testimony or otherwise lawfully aided in the
23		administration of this Article;
24	(5)	Refusing to bargain collectively with a certified
25		representative;
26	(6)	Refusing to reduce to writing or refusing to
27		sign a bargaining agreement which has been
28		agreed to in all respects;
29	(7)	Refusing to process or arbitrate a grievance
30		if required under a grievance procedure contained
31		in a collective bargaining agreement;
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		NOTHING IN THIS ARTICLE FHALL PRECUDE AN
		AGREFMENT FROM CONTAINING, AN AGENCY SHOP.

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	(8) DII	RECTLY OR	INDIRFCTLY	OPPOSING THE	-APPPOPRIA-
TION OF	FUNIS OR	THE ENAC'T	MENT OF LEG	ISLATION BY	ידאיוסס דאת
COUNCIL	TO IMPLEM	ENT AN AGI	RFEMENT RFAC	יוז אינדא אדיי	THE EMPLOYER
AND THE	CERTIFIED	REPRESENT	TATIVE PURSU	NANT TO THIS	ARTICLE.

- (9) ENGAGING IN A LOCKOUT OF EMPLOYEES.
- (b) Employee organizations, their agents, or representatives and employees, are prohibited from:
 - (1) Interfering with, restraining, or coercing the employer or employees in the exercise of any rights granted under this Article;
 - (2) Restraining, coercing, or interfering with the employer in the selection of its representatives for the purposes of collective bargaining or the adjustment of grievances;
 - (3) Refusing to bargain collectively with the employer if such employee organization is the certified representative;
 - (4) Refusing to reduce to writing or refusing to sign a bargaining agreement which has been agreed to in all respects;
 - (5) Hindering or preventing, by threats CF VIOLENCE, intimidation, force, or coercion of any kind the pursuit of any lawful work or employment by any person, public or private, or obstructing or OTHERWISE UNLAWFULLY interfering with the entrance to or egress from any place of employment, or obstructing or UNLAWFULLY interfering with the free and uninterrupted use of public roads, streets, highways, railways, airports, or other



1		ways of travel or conveyance by any person,					
2		public or private;					
3	(6)	Hindering or preventing by threats, intimidation					
4		force, coercion, or sabotage, the obtaining, use					
5		or disposition of materials, supplies, equipment					
6		or services by the employer;					
7	(7)	Taking or retaining unauthorized possession of					
8		property of the employer,-public-or-private,-or					
9		engaging-in-any-effort-to-interfere-with					
10		production,-functions,-er-services-ef-an					
11		employer,-publie-er-private, or refusing to					
12		do work or use certain goods or materials as					
13		lawfully required by the employer;					
14	(8)	Forcing or requiring any TFE employer to assign					
15		particular work to employees in a particular					
16		employee organization or classification rather					
17		than to employees in another employee					
18		organization or classification;					
19	(9)	Causing or attempting to cause the employer					
20		to pay or deliver or agree to pay or deliver					
21		any money or other thing of value, in the					
22		nature of an exaction, for services which are					
23		neither performed OR to be performed or which					
24		are-not-productive-or-not-desired-to-be					
25		performed-by-bho-employer.					
26	(c) A	charge of prohibited practice may be filed by any					
27	THE employer,	employee organization, or any individual employee.					
4	THE CHARGE OR CHARGES SHALL BE FILED WITH THE PERMANENT UMPIRE, WITH COPIES						
	10 TH. PARTY ALLEGED TO HAVE COMMITTED A PROHIBITED PRACTICE.						
	All charges shall CONTAIN A STATEMENT OF FACTS SUFFICIENT TO						
28	ENABLE THE PERM	ENABLE THE PERMANENT UMPIRE TO INVESTIGATE THE CHARGE be-sup-					
29	ported by the charging party. The Permanent Umpire may request						
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withdrawal of and, if necessary, summarily dismiss charges if they are insufficiently supported in fact or in law to warrant a hearing—however. The Permanent Umpire shall have authority to maintain such independent investigation as the Permanent Umpire determines necessary and to develor rules and regulations therefore. If, UPON INVESTIGATION, the Permanent Umpire finds that a charge is sufficiently supported to raise an issue of fact or law, the Permanent Umpire of shall hold a hearing on such charge upon notification to the parties. In any hearing, charging parties shall present evidence in support of the charges and the PARTY OR parties charged shall have the right to file an answer to the charges, to appear in person or otherwise and to present evidence in defense of the charges.

(d) If the Permanent Umpire determines that the person charged has committed a prohibited practice, the Permanent Umpire shall make findings of fact and conclusions of law and shall be impowered to issue an order requiring the person charged to cease and desist from the prohibited practice and to take such affirmative action as will remedy the violation(s) of this Article. Remedies of the Permanent Umpire may include, but shall not be limited to, REINSTATING FMPLOYFFS WITH OF WITH-OUT BACK PAY, MAKING EMPLOYEES WHOLE FOR ANY LOSS RELATING TO 3 COUNTY EMPLOYMENT SUFFERED AS A RESULT OF ANY PROHIPITED PRACTICE, orders-withdrawing-certification, withdrawing or suspending the employee organization's authority to negotiate or continue membership dues deductions, or agency shop benefits, -withdrawing, -suspending, -or-reinstating with-or-without-back-pay-the-employment-or-tenure-of-individual employees. If the Permanent Umpire finds that the party or



parties charged have not committed any prohibited practices, the Permanent Umpire shall make findings of fact and conclusions of law and issue an order dismissing the charges.

(e) The Permanent Umpire shall not receive or entertaincharges based upon an alleged prohib ted practice occurring more than feur-(4) SIX (6) months prior to the filing of the charge.

Sec. 33-83. USB-OP-OPPICIAL-TIMP:

Solicitation-of-membership-or-dues-payments;-or-other internal-business-of-employee-organizations-shall-be-conducted during-the-non-duty-hours-of-the-employee-involved;---Fmployees who-reprosent;-or-ast-on-behalf-of-a-eertified-representative; shall-not-be-on-paid-working-time-when-bargaining-collectively with-the-public-employer-or-when-adjusting-grievances;

EXPRESSION OF VIFWS.

THE EXPRESSION OF ANY VIEWS, ARGUMENT, OR OPINION, OR THE DISSEMINATION THEREOF, WHETHER ORALLY, IN WRITING OR OTHER-WISE SHALL NOT CONSTITUTE OR BE EVIDENCE OF A PROHIBITED PRACTICE UNDER ANY OF THE PROVISIONS OF THIS LAW NOR BE CROWNED FOR INVALIDATING ANY ELECTION CONDUCTED UNDER THIS LAW, IF SUCH EXPRESSION OR DISSEMINATION CONTAINS NO THREAT OF REPRISAL OR PROMISE OF BENEFIT.

Sec. 33-84. STRIKES AND LOCKOUTS.

(a) No employee or employee organization shall either directly or indirectly cause, instigate, encourage, condone or engage in any strike, nor the employer in any lockout. No employee or employee organization shall obstruct, impede, or restrict either directly or indirectly, any attempt to terminate a strike.

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1	(b) The employer shall not; by, residence, make while,						
2	or otherwise compensate any employee for or during the period						
3	when said employee is directly or indirectly engaged in a						
4	strike, nor shall the employer thereafter compensate of						
5	, employee who struck for wages or benefits lost during suc						
6	strike.						
7							
8	(c) If an employee or employee organization shall						
9	violate the provisions of this section, the employer, AFTER						
10	ADEQUATE NOTICE AND A FAIR PFARING REFORE THE PERMANENT CHAPTER						
11	WHO FINDS THAT THE AFORESAID VIOLATIONS PAVE OCCUPRED AND						
12	FINDS THAT may take any and OR all of the following .						
13 TED	actions it-deems ARE necessary in the public interest MAY/, SUBJECT THE LAW ENFORCEMENT OFFICER'S BILL OF RIGHTS, ARTICLE 27, SECTIONS 727, et seq., ANNOT CODE OF MARYLAND: [1] IMPOSE Emposition of disciplinary action, in-						
14	cluding PISMISSAL FROM termination of employment						
15	of employees engaged in such conduct;						
16	(2) Termination of TERMINATE OR SUSPERE employee						
17	organization's dues deduction privilege, if						
18	any;						
19	(3 Revocation of PEVOKE THE certification of and						
20	THE EMPLOYEE OR CANIZATION disqualification DISQUALIFY/主要 from participa-						
21	tion in representation elections for a period						
22	up to a maximum of two (2) years.						
23	(d) Nothing contained herein shall prolibit an employer						
24	from seeking any remedy available in a court of competent						
25	jurisdiction.						
26	Sec. 33-85. FFFFCT OF PRIOR FNACTMENTS.						
27	Nothing contained in this Article shall be construed						
28	to repeal any law, executive orders, legislation, rules or						
29	regulations adopted by the County and any department or						
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agency thereof not inconsistent with the provisions of this 1 Article. 2 Sec. 4. Severability. 3 The provisions of this Act are severable, and if any provision, sentence, clause, section, word or part thereof 5 is held illegal, invalid or unconstitutional or inapplicable to any person or circumstances, such illegality, invalidity, 7 unconstitutionality, or inapplicability shall not affect or impair any of the remaining provisions, sentences, clauses, 9 sections, words or parts of the Act or their application to 10 other persons or circumstances. It is hereby declared to be 11 the legislative intent that this Act would have been adopted 12 if such illegal, invalid or unconstitutional provision, 13 sentence, clause, section, word or part had not been included 14 therein, and if the person or circumstances to which the Act 15 or any part thereof is inapplicable had been specifically 16 exempted therefrom. Sec. 5. Effective Date. This Act shall take effect on the 91st day following

the date on which it becomes law.

APPROVED:

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23 PRESIDENT, COUNTY COUNCIL 24

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25 COUNTY EXECUTIVE $\Gamma A T \Gamma$

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27 ATTEST:

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29 SECRETARY FOR COUNTY COUNCIL

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TECHNICAL AMENDMENTS TO BILL 71-81

Recommended by Legislative Counsel

The following amendments have been incorporated into draft No. 3 of the bill for the convenience of Council.

- At the second page of the title, third line, after "bargaining" insert "unless agraed to".
- 2. Page 8, after line 18 insert "Certified representative" means an employee organization selected in accordance with the procedures of this chapter to represent the unit."
- 3. Page 9, after line 26, insert"'Unit' means all employees".
- 4. Page 9, after line 30, after "subsections 33-79", insert ",33-80 (c)(2),".
- Page 10, line 1, after "Organization", insert ",Disagreement Over Obligation to Bargain Collectively".
- 6. Page 10, line 7, after "Sections 33-79, insert "33-80(c)(2)".
- 7. Page 10, line 22, strike "unit".
- 8. Page 11, line 18, after "Sections 33-79", insert ",33-80(c)(2)".
 - 9. Page 12, line 20, strike "unit".
 - 10. Page 13, strike lines 6, 7 and 8 in their entirety and insert in lieu thereof "The certification or decertification of an employee organization as the Unit's representative for the purpose of collective bargaining shall be initiated in accordance with the following procedures:".
 - 11. Page 13, line 10, strike "may" and insert in lieu thereof "shall".
 - 12. Page 14, line 23, strike "said" and insert in lieu thereof "a collective bargaining".
 - 13. Page 16, line 15, before "ballot(s)" insert "challenged".
 - 14. Page 17, line 17, strike "ad hoc".
 - 15. Page 17, line 21, strike "make final that" and insert in lieu thereof "confirm the".
 - 16. Page 19, line 9, strike "is the subject of" and insert in lieu thereof "would be in conflict with or be pre-empted by".

- 17. Page 19, line 15, strike "in subsection 33-80(c)" and insert in lieu thereof "below".
- 18. Page 20, line 26, after "Section 33-80)b)" strike "and/";
- 19. Page 20, line 27, after "Section 33-80(c)", insert "or both".
- 20. Page 20, line 29, after 'matters" insert "or effects".
- 21. Page 21, line 2, strike "proposal" and insert in lieu thereof "matter or effect".
- 22. Page 21, line 4, strike "subject."; strike "thereof" and insert in lieu thereof "or effect".
- 13. Page 21, line 6, strike "a proposal as set forth above, such proposal" and insert in lieu thereof the following: "an agreement on the matter or effect, the matter or effect".
- 24. Page 21, line 19, strike "matter" and insert in lieu thereof "proposal".
- 25. Page 22, line 12, strike "public".
- 26. Page 23, line 26, after "Fees", insert ",Costs"; after
 "expenses", insert "of the impasse neutral".
- 27. Page 25, line 22, strike "employees of"; after "County",
 insert "personnel".
- 28. Page 28, line 2, after "the enactment of" insert "lawful".
- 29. Page 29, after line 27, insert "The charge or charges shall be filed with the permanent umpire, with copies to the party alleged to have committed a prohibited practice."
- 30. Page 31, line 21, correct the spelling of "threat".
- 31. Page 32, line 12, after "public interest may" insert ", subject to the Law Enforcement Officer's Bill of Rights, Article 27, Sections 727 et seq., Annotated Code of Maryland".
- 32. Page 32, line 20, after "disqualify" strike "it" and insert in lieu thereof "the employee organization".

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